BEHAVIOURAL STYLE QUESTIONNAIRE

✓ Tick each statement that you believe is a fair representation of yourself.

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☐ Gives priority to detail and organisation ☐ Sets exacting standards ☐ Approaches tasks and people with steadiness ☐ Enjoys research and analysis ☐ Prefers operating within guidelines ☐ Completes tasks thoroughly ☐ Focuses attention on immediate task ☐ Likes accuracy ☐ Makes decisions on thorough basis ☐ Values standard procedures highly ☐ Approaches work systematically ☐ Likes to plan for change	☐ Gives priority to achieving results ☐ Seeks challenges ☐ Approaches tasks and people with clear goals ☐ Is willing to confront ☐ Makes decisions easily ☐ Is keen to progress ☐ Feels a sense of urgency ☐ Acts with authority ☐ Likes to take the lead ☐ Enjoys solving problems ☐ Questions the status quo ☐ Takes action to bring about change TOTAL:
☐ Gives priority to supporting others ☐ Enjoys assisting others ☐ Approaches people and tasks with quiet and caution ☐ Has difficulty saying no ☐ Values co-operation over competition ☐ Eager to get on with others ☐ Willing to show loyalty ☐ Calms excited people ☐ Listens well/attentively ☐ Prefers others to take the lead ☐ Gives priority to secure relationships and arrangements ☐ Prefers steady not sudden change	☐ Gives priority to creating a friendly environment ☐ Likes an informal style ☐ Approaches people and tasks with energy ☐ Emphasises enjoying oneself ☐ Rates creativity highly ☐ Prefers broad approach to details ☐ Likes participating in groups ☐ Creates a motivational environment ☐ Acts on impulse ☐ Willing to express feelings ☐ Enjoys discussing possibilities ☐ Keen to promote change
TOTAL:	TOTAL:

DISC MODEL

People have a variety of preferred and habitual ways of behaving and responding, depending on the context. When communication is difficult, it can be helpful to tailor your approach to suit others' preferences and habits.

Within any behavioural style, people can be both skilled at getting the job done and getting along with others.

Once aware of areas needing improvement, people can often develop new skills to increase the flexibility of their behavioural repertoire.

Introverted		Extroverted		
Cons	Conscientious		Direct	
Reserved Approaches work systematically Pays attention to details Focuses attention on immediate task Prefers to stick to established guide- lines and practices Likes to plan for change	Needs High standards Appreciation Quality work Fears Criticism of work Imperfection Not having things adequately explained	Behaviours Outgoing Challenges status quo Keen to get things done Resists authority Likes to take the lead Takes action to bring about change	Needs Results Recognition Challenges Fears Challenges to their authority Lack of results from others	
Sta	Stabilising		Influencing	
Behaviours Reserved Works well in a team Accommodates others Maintains status quo Recovers slowly from hurt Prefers steady rather than sudden change	Needs Security Acceptance Teamwork Fears Isolation Standing out as better or worse Unplanned challenges	Behaviours Outgoing Leads by enthusing others Prefers a global approach Steers away from details Acts on impulse Keen to promote Change	Needs Change Acknowledge- ment New trends and ideas Fears Disapproval Stagnation Detailed work	
Introverted		Extrov	verted	

HINTS ON COMMUNICATING WITH D.I.S.C. STYLES

Conscientious	Direct	
They speak thoughtfully, precisely with pauses for thinking.	They come to the point, in short, sharp sentences.	
Don't interrupt.	They think and respond fast and have an impatient style.	
Use: It's logical, reasonable, clear,		
precise, balanced guarantee specifically	Don't bother with niceties, or tell them long stories.	
judgementcriticalexactly	W W OV W III 1 11	
factualqualifiedprofessional	Use: YesOKnowI'll do this,	
justwell thought out planned	will that be OK? True solid	
detailedqualitydiscerning	effectivebottom lineball park figureasapwe'll get right onto it	
Don't Use :	deadlinebe firstleadinginitiate	
creativeriskydaringgenerally	get crackingI'll handle itcan do!	
colourfulmake it upchaotic	get eracking ii manare itean do.	
experimentalfuninnovative	Don't Use :	
popular	I'll look into itWe'll have to discuss	
	ityou must understandI'll let you	
	knowthis needs a consensus	
	decisionyou'll have to be patient	

Stabilising	Influencing
Generally quietly spoken, a little shy but friendly, approachable.	Bubbly speakers, friendly, informal, they use creative language.
Give them space, don't interrupt.	You can talk over them and they'll join in. Don't be critical. They're optimists.
Use: How do you feel about it?It would be helpfulI needI'd be grateful ifWould you mind assisting usIt's fair to allsafegentle quietmodestfaithfulconsiderate most people	Use: positivebright idea innovativefresheasy how do you see it? Here are your choicesthat's easybig picturethe latestit'll be funenjoy it!
Don't Use: Do thisNext! Now!that's emotional rubbishyou could be the first person to	Don't Use: No way! Show me your figurestried and truetraditionalit's always been like thatI'm only doing my job

Negotiation Styles

Conscientious		Direct	
At Worst	At Best	At Worst	At Best
Fanatic		Fighter	Persistent
Discriminating		Dominant	Leader
Cautious	Planner	Arrogant	Confident
Machine Like	Evaluative		
What to Study Visioning Flexibility Consider feelings of others Knowing when to break rules		What to Study Include the team Eliciting other's opinions Listening Delegating	
Stabilising		Influencing	
At Worst	At Best	At Worst	At Best
Accommodator	Facilitator	Impulsive	Catalyst
Hesitant	Patient	Verbose	Spokesperson
Fence sitter	Diplomatic	Disorganised	Optimistic
What to Study Assertiveness Self Assurance Risk Taking Confidence		What to Study Think first Be precise Hear feedback on proposals Be practical	